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ArcBest® Announces Record Third Quarter 2021 Results

Successful growth strategy driving superior performance

*Advancing strategic vision to better serve customers
and further enhance value for shareholders*

- Third quarter 2021 revenue of \$1.0 billion increased 27.9 percent over third quarter 2020.
- Net income improved to \$63.7 million, or \$2.38 per diluted share. On a non-GAAP basis, third quarter 2021 net income was \$69.2 million, or \$2.59 per diluted share.
- Highest quarterly revenue and operating income in ArcBest's history.

FORT SMITH, Ark., November 2, 2021 — ArcBest® (Nasdaq: ARCB), a leader in supply chain logistics, today reported third quarter 2021 revenue of \$1.0 billion compared to third quarter 2020 revenue of \$795.0 million. Each of ArcBest's operating segments achieved double-digit percentage revenue growth over the prior year. ArcBest's third quarter 2021 operating income was \$87.6 million and net income was \$63.7 million, or \$2.38 per diluted share, compared to third quarter 2020 operating income of \$39.8 million and net income of \$29.4 million, or \$1.11 per diluted share.

Excluding certain items in both periods as identified in the attached reconciliation tables, non-GAAP operating income was \$96.1 million in third quarter 2021 compared to \$45.8 million in the prior year period. On a non-GAAP basis, net income was \$69.2 million, or \$2.59 per diluted share, in third quarter 2021 compared to \$32.4 million, or \$1.22 per diluted share, in third quarter 2020.

"ArcBest continues to capitalize on the power of our integrated solutions to respond to today's rapidly evolving market environment," said Judy R. McReynolds, ArcBest chairman, president and CEO. "Our strategic vision, which is centered on accelerating growth through targeted investments in innovation, technology, logistics solutions and our people, continues to pay off. Furthering these efforts, yesterday's closing of the MoLo Solutions acquisition is expected to build and amplify our powerful portfolio of shipping and logistics services to help our customers drive the economy forward and unlock incremental value for our shareholders."

McReynolds added, "We wouldn't be where we are today – announcing record quarterly results – without ArcBest's talented and committed people, who are at the heart of our success. Our proven ability to operate safely and efficiently while advancing our strategic vision and generating strong financial results is due to our team's consistency and the trusted relationships they have built with our customers. Looking ahead, we are focused on continuing to successfully execute our growth strategy and creating sustainable value for our stakeholders, including our shareholders."

Third Quarter Results of Operations Comparisons

Asset-Based

Third Quarter 2021 Versus Third Quarter 2020

- Revenue of \$681.2 million compared to \$561.9 million, a per-day increase of 21.2 percent.
- Total tonnage per day increase of 2.4 percent, including an increase of 2.5 percent in LTL-rated weight per shipment.
- Total shipments per day increase of 0.5 percent.
- Total billed revenue per hundredweight increased 17.1 percent and was positively impacted by higher fuel surcharges. Revenue per hundredweight on LTL-rated business, excluding fuel surcharge, improved by a percentage in the double digits.
- Operating income of \$83.6 million and an operating ratio of 87.7 percent compared to the prior-year quarter operating income of \$36.6 million and an operating ratio of 93.5 percent. On a non-GAAP basis, operating income of \$90.5 million and an operating ratio of 86.7 percent compared to the prior-year quarter operating income of \$42.8 million and an operating ratio of 92.4 percent.

Strong shipper demand and a solid pricing environment coupled with ArcBest's deep understanding of customer needs resulted in the third record-setting quarter in a row this year for ArcBest's Asset-Based business. Year-over-year tonnage and shipment growth was the result of an emphasis on allocating network resources to serving core LTL customers. Shippers have continued to benefit from ArcBest's assets and facilities throughout its Asset-Based network being used to help solve supply chain challenges. Third quarter 2021 operating income more than doubled compared to the prior-year period and reflected a healthy sequential increase compared to the recent second quarter.

Asset-Light[‡]

Third Quarter 2021 Versus Third Quarter 2020

- Revenue of \$371.7 million compared to \$267.8 million, a per-day increase of 38.8 percent.
- Operating income of \$11.5 million compared to the prior-year quarter operating income of \$5.8 million.
- Adjusted earnings before interest, taxes, depreciation and amortization ("Adjusted EBITDA") of \$14.2 million compared to the prior-year quarter Adjusted EBITDA of \$8.6 million, as detailed in the attached non-GAAP reconciliation tables.

Positive momentum in the ArcBest segment continued in the third quarter with record-setting quarterly revenue and operating income. The ability to positively respond to strong customer demand with innovative solutions contributed to solid revenue growth in the ArcBest segment. Increased demand for expedited and truckload logistics services resulted in higher shipment levels and higher average revenue per shipment. Customers' needs for managed transportation solutions also contributed to third quarter revenue growth and improved operating results. The increase in operating income reflects the benefits of higher revenue, partially offset by increased personnel costs in response to shipment growth and continued investments in technology.

Increased business volume combined with higher revenue per event contributed to record quarterly revenue for the FleetNet segment and an increase in operating income over the prior year's third quarter.

NOTE

[‡] - The ArcBest and FleetNet reportable segments, combined, represent Asset-Light operations.

Conference Call

ArcBest will host a conference call with company executives to discuss the 2021 third quarter results. The call will be today, Tuesday, November 2, at 9:30 a.m. EDT (8:30 a.m. CDT). Interested parties are invited to listen by calling (800) 669-4993 or by joining the webcast which can be found on ArcBest's website at arcb.com. Slides to accompany this call are included in Exhibit 99.3 of the Form 8-K filed on November 2, 2021, will be posted and available to download on the company's website prior to the scheduled conference time, and will be included in the webcast. Following the call, a recorded playback will be available through the end of the day on December 15, 2021. To listen to the playback, dial (800) 633-8284 or (402) 977-9140 (for international callers). The conference call ID for the playback is 21998422. The conference call and playback can also be accessed, through December 15, 2021, on ArcBest's website at arcb.com.

About ArcBest

ArcBest® (Nasdaq: ARCB) is a multibillion-dollar integrated logistics company that helps keep the global supply chain moving. Founded in 1923 and now with over 14,000 employees across more than 250 campuses and service centers, the company is a logistics powerhouse, fueled by the simple notion of finding a way to get the job done. Through innovative thinking, agility and trust, ArcBest leverages their full suite of shipping and logistics solutions to meet customers' critical needs, each and every day. For more information, visit arcb.com.

The following is a "safe harbor" statement under the Private Securities Litigation Reform Act of 1995: Certain statements and information in this press release concerning results for the three months ended September 30, 2021 may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Terms such as "anticipate," "believe," "could," "estimate," "expect," "forecast," "foresee," "int end," "may," "plan," "predict," "project," "scheduled," "should," "would," and similar expressions and the negatives of such terms are intended to identify forward-looking statements. These statements are based on management's beliefs, assumptions, and expectations based on currently available information, are not guarantees of future performance, and involve certain risks and uncertainties (some of which are beyond our control). Although we believe that the expectations reflected in these forward-looking statements are reasonable as and when made, we cannot provide assurance that our expectations will prove to be correct. Actual outcomes and results could materially differ from what is expressed, implied, or forecasted in these statements due to a number of factors, including, but not limited to: widespread outbreak of an illness or disease, including the COVID-19 pandemic and its effects, or any other public health crisis, as well as regulatory measures implemented in response to such events; external events which may adversely affect us or the third parties who provide services for us, for which our business continuity plans may not adequately prepare us; a failure of our information systems, including disruptions or failures of services essential to our operations or upon which our information technology platforms rely, data breach, and/or cybersecurity incidents; interruption or failure of third-party software or information technology systems or licenses; untimely or ineffective development and implementation of, or failure to realize potential benefits associated with, new or enhanced technology or processes, including the pilot test program at ABF Freight; the loss or reduction of business from large customers; the ability to manage our cost structure, and the timing and performance of growth initiatives; the cost, integration, and performance of any recent or future acquisitions, including the MoLo acquisition, and the inability to realize the anticipated benefits of the acquisition within the expected time period or at all; the timing or amount of the earnout payments for the MoLo acquisition, if any; maintaining our corporate reputation and intellectual property rights; competitive initiatives and pricing pressures; increased prices for and decreased availability of new revenue equipment, decreases in value of used revenue equipment, and higher costs of equipment-related operating expenses such as maintenance, fuel, and related taxes; availability of fuel, the effect of volatility in fuel prices and the associated changes in fuel surcharges on securing increases in base freight rates, and the inability to collect fuel surcharges; relationships with employees, including unions, and our ability to attract, retain, and develop employees; unfavorable terms of, or the inability to reach agreement on, future collective bargaining agreements or a workforce stoppage by our employees covered under ABF Freight's collective bargaining agreement; union employee wages and benefits, including changes in required contributions to multiemployer plans; availability and cost of reliable third-party services; our ability to secure independent owner operators and/or operational or regulatory issues related to our use of their services; litigation or claims asserted against us; governmental regulations; environmental laws and regulations, including emissions-control regulations; default on covenants of financing arrangements and the availability and terms of future financing arrangements; self-insurance claims and insurance premium costs; potential impairment of goodwill and intangible assets; general economic conditions and related shifts in market demand that impact the performance and needs of industries we serve and/or limit our customers' access to adequate financial resources; seasonal fluctuations and adverse weather conditions; and other financial, operational, and legal risks and uncertainties detailed from time to time in ArcBest Corporation's public filings with the Securities and Exchange Commission (the "SEC").

For additional information regarding known material factors that could cause our actual results to differ from our projected results, please see our filings with the SEC, including our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, and Current Reports on Form 8-K.

Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date hereof. We undertake no obligation to publicly update or revise any forward-looking statements after the date they are made, whether as a result of new information, future events, or otherwise.

Financial Data and Operating Statistics

The following tables show financial data and operating statistics on ArcBest® and its reportable segments.

ARCBEST CORPORATION
CONSOLIDATED STATEMENTS OF OPERATIONS

	Three Months Ended September 30		Nine Months Ended September 30	
	2021	2020	2021	2020
	(Unaudited)			
	(\$ thousands, except share and per share data)			
REVENUES	\$ 1,016,657	\$ 794,980	\$ 2,794,843	\$ 2,123,749
OPERATING EXPENSES	929,096	755,198	2,600,792	2,055,723
OPERATING INCOME	87,561	39,782	194,051	68,026
OTHER INCOME (COSTS)				
Interest and dividend income	323	756	1,037	3,122
Interest and other related financing costs	(2,072)	(2,860)	(6,774)	(9,185)
Other, net	338	1,500	2,641	334
	(1,411)	(604)	(3,096)	(5,729)
INCOME BEFORE INCOME TAXES	86,150	39,178	190,955	62,297
INCOME TAX PROVISION	22,459	9,774	42,922	15,111
NET INCOME	\$ 63,691	\$ 29,404	\$ 148,033	\$ 47,186
EARNINGS PER COMMON SHARE				
Basic	\$ 2.48	\$ 1.15	\$ 5.79	\$ 1.86
Diluted	\$ 2.38	\$ 1.11	\$ 5.51	\$ 1.79
AVERAGE COMMON SHARES OUTSTANDING				
Basic	25,632,805	25,470,094	25,559,642	25,403,786
Diluted	26,770,146	26,592,457	26,872,381	26,289,946
CASH DIVIDENDS DECLARED PER COMMON SHARE	\$ 0.08	\$ 0.08	\$ 0.24	\$ 0.24

ARCBEST CORPORATION

CONSOLIDATED BALANCE SHEETS

	September 30 2021 (Unaudited)	December 31 2020 Note
(\$ thousands, except share data)		
ASSETS		
CURRENT ASSETS		
Cash and cash equivalents	\$ 408,207	\$ 303,954
Short-term investments	60,289	65,408
Accounts receivable, less allowances (2021 - \$6,847; 2020 - \$7,851)	425,006	320,870
Other accounts receivable, less allowances (2021 - \$671; 2020 - \$660)	13,827	14,343
Prepaid expenses	30,120	37,774
Prepaid and refundable income taxes	9,258	11,397
Other	6,419	4,422
TOTAL CURRENT ASSETS	953,126	758,168
PROPERTY, PLANT AND EQUIPMENT		
Land and structures	347,771	342,178
Revenue equipment	965,263	916,760
Service, office, and other equipment	243,601	233,810
Software	170,045	163,193
Leasehold improvements	15,970	15,156
	1,742,650	1,671,097
Less allowances for depreciation and amortization	1,058,343	992,407
	684,307	678,690
GOODWILL	86,368	88,320
INTANGIBLE ASSETS, NET	52,135	54,981
OPERATING RIGHT-OF-USE ASSETS	105,219	115,195
DEFERRED INCOME TAXES	6,544	6,158
OTHER LONG-TERM ASSETS	74,729	77,496
	\$ 1,962,428	\$ 1,779,008
LIABILITIES AND STOCKHOLDERS' EQUITY		
CURRENT LIABILITIES		
Accounts payable	\$ 227,893	\$ 170,898
Income taxes payable	6,535	316
Accrued expenses	291,586	246,746
Current portion of long-term debt	67,897	67,105
Current portion of operating lease liabilities	21,765	21,482
TOTAL CURRENT LIABILITIES	615,676	506,547
LONG-TERM DEBT, less current portion	176,545	217,119
OPERATING LEASE LIABILITIES, less current portion	88,232	97,839
POSTRETIREMENT LIABILITIES, less current portion	18,506	18,555
OTHER LONG-TERM LIABILITIES	38,208	37,948
DEFERRED INCOME TAXES	64,218	72,407
STOCKHOLDERS' EQUITY		
Common stock, \$0.01 par value, authorized 70,000,000 shares; issued 2021: 29,351,569 shares; 2020: 29,045,309 shares	294	290
Additional paid-in capital	340,315	342,354
Retained earnings	737,820	595,932
Treasury stock, at cost, 2021: 3,783,227 shares; 2020: 3,656,938 shares	(119,273)	(111,173)
Accumulated other comprehensive income	1,887	1,190
TOTAL STOCKHOLDERS' EQUITY	961,043	828,593
	\$ 1,962,428	\$ 1,779,008

Note: The balance sheet at December 31, 2020 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements.

ARCBEST CORPORATION
CONSOLIDATED STATEMENTS OF CASH FLOWS

	Nine Months Ended September 30	
	2021	2020
	Unaudited	
	(\$ thousands)	
OPERATING ACTIVITIES		
Net income	\$ 148,033	\$ 47,186
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	88,113	85,189
Amortization of intangibles	2,882	2,942
Pension settlement expense	—	89
Share-based compensation expense	8,567	7,956
Provision for losses on accounts receivable	(57)	2,170
Change in deferred income taxes	(8,593)	2,831
Gain on sale of property and equipment and lease termination	(8,389)	(3,280)
Gain on sale of subsidiaries	(6,923)	—
Changes in operating assets and liabilities:		
Receivables	(103,886)	(38,905)
Prepaid expenses	7,655	809
Other assets	539	3,918
Income taxes	8,174	3,065
Operating right-of-use assets and lease liabilities, net	650	234
Accounts payable, accrued expenses, and other liabilities	101,577	37,062
NET CASH PROVIDED BY OPERATING ACTIVITIES	238,342	151,266
INVESTING ACTIVITIES		
Purchases of property, plant and equipment, net of financings	(43,506)	(20,146)
Proceeds from sale of property and equipment	11,509	8,943
Proceeds from sale of subsidiaries	9,013	—
Purchases of short-term investments	(56,011)	(159,253)
Proceeds from sale of short-term investments	61,174	192,563
Capitalization of internally developed software	(14,308)	(9,568)
NET CASH PROVIDED BY (USED IN) INVESTING ACTIVITIES	(32,129)	12,539
FINANCING ACTIVITIES		
Borrowings under credit facilities	—	180,000
Borrowings under accounts receivable securitization program	—	45,000
Payments on long-term debt	(76,513)	(309,640)
Net change in book overdrafts	(305)	349
Deferred financing costs	(295)	—
Payment of common stock dividends	(6,145)	(6,122)
Purchases of treasury stock	(8,100)	(5,667)
Payments for tax withheld on share-based compensation	(10,602)	(1,989)
NET CASH USED IN FINANCING ACTIVITIES	(101,960)	(98,069)
NET INCREASE IN CASH AND CASH EQUIVALENTS	104,253	65,736
Cash and cash equivalents at beginning of period	303,954	201,909
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ 408,207	\$ 267,645
NONCASH INVESTING ACTIVITIES		
Equipment financed	\$ 36,731	\$ 53,045
Accruals for equipment received	\$ 3,158	\$ 2,146
Lease liabilities arising from obtaining right-of-use assets	\$ 7,280	\$ 60,535

ARCBEST CORPORATION

FINANCIAL STATEMENT OPERATING SEGMENT DATA AND OPERATING RATIOS

	Three Months Ended September 30				Nine Months Ended September 30			
	2021		2020		2021		2020	
	Unaudited							
	(\$ thousands, except percentages)							
REVENUES								
Asset-Based	\$ 681,164		\$ 561,856		\$ 1,890,288		\$ 1,537,639	
ArcBest	305,207		217,294		828,291		533,536	
FleetNet	66,514		50,545		185,224		149,424	
Total Asset-Light	371,721		267,839		1,013,515		682,960	
Other and eliminations	(36,228)		(34,715)		(108,960)		(96,850)	
Total consolidated revenues	\$ 1,016,657		\$ 794,980		\$ 2,794,843		\$ 2,123,749	
OPERATING EXPENSES								
Asset-Based								
Salaries, wages, and benefits	\$ 305,839	44.9 %	\$ 287,385	51.2 %	\$ 893,903	47.3 %	\$ 820,218	53.3 %
Fuel, supplies, and expenses	66,947	9.8	50,144	8.9	192,477	10.2	157,044	10.2
Operating taxes and licenses	12,426	1.8	12,296	2.2	36,977	2.0	36,719	2.4
Insurance	10,175	1.5	8,587	1.5	28,568	1.5	24,658	1.6
Communications and utilities	4,559	0.7	4,373	0.8	14,192	0.7	13,426	0.9
Depreciation and amortization	23,233	3.4	24,054	4.3	70,025	3.7	70,651	4.6
Rents and purchased transportation	95,855	14.1	69,442	12.4	266,525	14.1	171,364	11.2
Shared services	71,017	10.4	60,664	10.8	196,255	10.4	155,154	10.1
Gain on sale of property and equipment ⁽¹⁾	—	—	133	—	(8,624)	(0.5)	(3,206)	(0.2)
Innovative technology costs ⁽²⁾	6,903	1.0	6,199	1.1	21,303	1.1	15,521	1.0
Other	592	0.1	1,933	0.3	1,103	0.1	5,168	0.3
Total Asset-Based	597,546	87.7 %	525,210	93.5 %	1,712,704	90.6 %	1,466,717	95.4 %
ArcBest								
Purchased transportation	256,900	84.2 %	181,129	83.4 %	694,498	83.8 %	443,401	83.1 %
Supplies and expenses	2,741	0.9	2,746	1.3	7,785	0.9	7,015	1.3
Depreciation and amortization ⁽³⁾	2,352	0.8	2,413	1.1	7,104	0.9	7,332	1.4
Shared services	31,048	10.2	24,217	11.1	86,198	10.4	64,784	12.1
Gain on sale of subsidiary ⁽⁴⁾	—	—	—	—	(6,923)	(0.8)	—	—
Other	1,984	0.6	1,958	0.9	6,055	0.7	6,279	1.2
Total ArcBest	295,025	96.7 %	212,463	97.8 %	794,717	95.9 %	528,811	99.1 %
FleetNet	65,245	98.1 %	49,558	98.0 %	181,794	98.1 %	146,615	98.1 %
Total Asset-Light	360,270		262,021		976,511		675,426	
Other and eliminations ⁽⁵⁾	(28,720)		(32,033)		(88,423)		(86,420)	
Total consolidated operating expenses	\$ 929,096	91.4 %	\$ 755,198	95.0 %	\$ 2,600,792	93.1 %	\$ 2,055,723	96.8 %
OPERATING INCOME								
Asset-Based	\$ 83,618		\$ 36,646		\$ 177,584		\$ 70,922	
ArcBest	10,182		4,831		33,574		4,725	
FleetNet	1,269		987		3,430		2,809	
Total Asset-Light	11,451		5,818		37,004		7,534	
Other and eliminations ⁽⁵⁾	(7,508)		(2,682)		(20,537)		(10,430)	
Total consolidated operating income	\$ 87,561		\$ 39,782		\$ 194,051		\$ 68,026	

¹⁾ The nine months ended September 30, 2021 includes an \$8.6 million gain on the sale of an unutilized service center property.

²⁾ Represents costs associated with the freight handling pilot test program at ABF Freight.

³⁾ Depreciation and amortization includes amortization of intangibles associated with acquired businesses.

⁴⁾ Gain relates to the sale of the labor services portion of the ArcBest segment's moving business in second quarter 2021.

⁵⁾ "Other and eliminations" includes corporate costs for certain unallocated shared service costs which are not attributable to any segment, additional investments to offer comprehensive transportation and logistics services across multiple operating segments, and other investments in ArcBest technology and innovations, including innovative technology costs.

ARCBEST CORPORATION

RECONCILIATIONS OF GAAP TO NON-GAAP FINANCIAL MEASURES

Non-GAAP Financial Measures

We report our financial results in accordance with generally accepted accounting principles ("GAAP"). However, management believes that certain non-GAAP performance measures and ratios utilized for internal analysis provide analysts, investors, and others the same information that we use internally for purposes of assessing our core operating performance and provides meaningful comparisons between current and prior period results, as well as important information regarding performance trends. The use of certain non-GAAP measures improves comparability in analyzing our performance because it removes the impact of items from operating results that, in management's opinion, do not reflect our core operating performance. Other companies may calculate non-GAAP measures differently; therefore, our calculation may not be comparable to similarly titled measures of other companies. Certain information discussed in the scheduled conference call could be considered non-GAAP measures. Non-GAAP financial measures should be viewed in addition to, and not as an alternative for, our reported results. These financial measures should not be construed as better measurements than operating income, operating cash flow, net income or earnings per share, as determined under GAAP.

	Three Months Ended		Nine Months Ended	
	September 30		September 30	
	2021	2020	2021	2020
ArcBest Corporation - Consolidated				
(Unaudited)				
(\$ thousands, except per share data)				
Operating Income				
Amounts on GAAP basis	\$ 87,561	\$ 39,782	\$ 194,051	\$ 68,026
Innovative technology costs, pre-tax ⁽¹⁾	6,893	6,041	21,235	15,340
Gain on sale of subsidiary, pre-tax ⁽²⁾	—	—	(6,923)	—
Transaction costs, pre-tax ⁽³⁾	1,607	—	1,607	—
Non-GAAP amounts	\$ 96,061	\$ 45,823	\$ 209,970	\$ 83,366
Net Income				
Amounts on GAAP basis	\$ 63,691	\$ 29,404	\$ 148,033	\$ 47,186
Innovative technology costs, after-tax (includes related financing costs) ⁽¹⁾	5,236	4,627	16,139	11,834
Gain on sale of subsidiary, after-tax ⁽²⁾	—	—	(5,437)	—
Transaction costs, after-tax ⁽³⁾	1,187	—	1,187	—
Nonunion pension expense, including settlement expense, after-tax ⁽⁴⁾	—	—	—	66
Life insurance proceeds and changes in cash surrender value	(394)	(1,503)	(2,908)	(258)
Tax expense (benefit) from vested RSUs ⁽⁵⁾	(480)	(138)	(7,411)	541
Non-GAAP amounts	\$ 69,240	\$ 32,390	\$ 149,603	\$ 59,369
Diluted Earnings Per Share				
Amounts on GAAP basis	\$ 2.38	\$ 1.11	\$ 5.51	\$ 1.79
Innovative technology costs, after-tax (includes related financing costs) ⁽¹⁾	0.20	0.17	0.60	0.45
Gain on sale of subsidiary, after-tax ⁽²⁾	—	—	(0.20)	—
Transaction costs, after-tax ⁽³⁾	0.04	—	0.04	—
Nonunion pension expense, including settlement expense, after-tax ⁽⁴⁾	—	—	—	—
Life insurance proceeds and changes in cash surrender value	(0.01)	(0.06)	(0.11)	(0.01)
Tax expense (benefit) from vested RSUs ⁽⁵⁾	(0.02)	(0.01)	(0.28)	0.02
Non-GAAP amounts ⁽⁶⁾	\$ 2.59	\$ 1.22	\$ 5.57	\$ 2.26

¹⁾ Represents costs associated with the freight handling pilot test program at ABF Freight.

²⁾ Gain relates to the sale of the labor services portion of ArcBest segment's moving business in second quarter 2021.

³⁾ Transaction costs are associated with the previously announced acquisition of MoLo Solutions, LLC.

⁴⁾ Represents pension settlement expense related to the Company's supplemental benefit plan.

⁵⁾ The Company recognizes the tax impact for the vesting of share-based compensation resulting in excess tax expense (benefit).

⁶⁾ Non-GAAP EPS is calculated in total and may not foot due to rounding.

ARCBEST CORPORATION
RECONCILIATIONS OF GAAP TO NON-GAAP FINANCIAL MEASURES – Continued

	Three Months Ended September 30				Nine Months Ended September 30			
	2021		2020		2021		2020	
Segment Operating Income Reconciliations	(Unaudited)							
	(\$ thousands, except percentages)							
Asset-Based Segment								
Operating Income (\$) and Operating Ratio (% of revenues)								
Amounts on GAAP basis	\$ 83,618	87.7 %	\$ 36,646	93.5 %	\$ 177,584	90.6 %	\$ 70,922	95.4 %
Innovative technology costs, pre-tax ⁽¹⁾	6,903	(1.0)	6,199	(1.1)	21,303	(1.1)	15,521	(1.0)
Non-GAAP amounts	\$ 90,521	86.7 %	\$ 42,845	92.4 %	\$ 198,887	89.5 %	\$ 86,443	94.4 %
Asset-Light								
ArcBest Segment								
Operating Income (\$) and Operating Ratio (% of revenues)								
Amounts on GAAP basis	\$ 10,182	96.7 %	\$ 4,831	97.8 %	\$ 33,574	95.9 %	\$ 4,725	99.1 %
Gain on sale of subsidiary, pre-tax ⁽²⁾	—	—	—	—	(6,923)	0.8	—	—
Non-GAAP amounts	\$ 10,182	96.7 %	\$ 4,831	97.8 %	\$ 26,651	96.7 %	\$ 4,725	99.1 %
FleetNet Segment								
Operating Income (\$) and Operating Ratio (% of revenues)								
Amounts on GAAP basis	\$ 1,269	98.1 %	\$ 987	98.0 %	\$ 3,430	98.1 %	\$ 2,809	98.1 %
Total Asset-Light								
Operating Income (\$) and Operating Ratio (% of revenues)								
Amounts on GAAP basis	\$ 11,451	96.9 %	\$ 5,818	97.8 %	\$ 37,004	96.3 %	\$ 7,534	98.9 %
Gain on sale of subsidiary, pre-tax ⁽²⁾	—	—	—	—	(6,923)	0.7	—	—
Non-GAAP amounts	\$ 11,451	96.9 %	\$ 5,818	97.8 %	\$ 30,081	97.0 %	\$ 7,534	98.9 %
Other and Eliminations								
Operating Loss (\$)								
Amounts on GAAP basis	\$ (7,508)		\$ (2,682)		\$ (20,537)		\$ (10,430)	
Innovative technology costs, pre-tax ⁽¹⁾	(10)		(158)		(68)		(181)	
Transaction costs, pre-tax ⁽³⁾	1,607		—		1,607		—	
Non-GAAP amounts	\$ (5,911)		\$ (2,840)		\$ (18,998)		\$ (10,611)	

¹⁾ Represents costs associated with the freight handling pilot test program at ABF Freight.

²⁾ Gain relates to the sale of the labor services portion of the ArcBest segment's moving business in second quarter 2021.

³⁾ Transaction costs are associated with the previously announced acquisition of MoLo Solutions, LLC.

ARCBEST CORPORATION

RECONCILIATIONS OF GAAP TO NON-GAAP FINANCIAL MEASURES – Continued

Effective Tax Rate Reconciliation ArcBest Corporation - Consolidated

(Unaudited)

(\$ thousands, except percentages)

	Three Months Ended September 30, 2021					
	Operating Income	Other Income (Costs)	Income Before Income Taxes	Income Tax Provision	Net Income	Tax Rate ⁽⁶⁾
Amounts on GAAP basis	\$ 87,561	\$ (1,411)	\$ 86,150	\$ 22,459	\$ 63,691	26.1 %
Innovative technology costs ⁽¹⁾	6,893	158	7,051	1,815	5,236	25.7
Transaction costs ⁽²⁾	1,607	—	1,607	420	1,187	26.1
Life insurance proceeds and changes in cash surrender value	—	(394)	(394)	—	(394)	—
Tax benefit from vested RSUs ⁽³⁾	—	—	—	480	(480)	—
Non-GAAP amounts	\$ 96,061	\$ (1,647)	\$ 94,414	\$ 25,174	\$ 69,240	26.7 %

	Nine Months Ended September 30, 2021					
	Operating Income	Other Income (Costs)	Income Before Income Taxes	Income Tax Provision	Net Income	Tax Rate ⁽⁶⁾
Amounts on GAAP basis	\$ 194,051	\$ (3,096)	\$ 190,955	\$ 42,922	\$ 148,033	22.5 %
Innovative technology costs ⁽¹⁾	21,235	498	21,733	5,594	16,139	25.7
Gain on sale of subsidiary ⁽⁴⁾	(6,923)	—	(6,923)	(1,486)	(5,437)	(21.5)
Transaction costs ⁽²⁾	1,607	—	1,607	420	1,187	26.1
Life insurance proceeds and changes in cash surrender value	—	(2,908)	(2,908)	—	(2,908)	—
Tax benefit from vested RSUs ⁽³⁾	—	—	—	7,411	(7,411)	—
Non-GAAP amounts	\$ 209,970	\$ (5,506)	\$ 204,464	\$ 54,861	\$ 149,603	26.8 %

	Three Months Ended September 30, 2020					
	Operating Income	Other Income (Costs)	Income Before Income Taxes	Income Tax Provision	Net Income	Tax Rate ⁽⁶⁾
Amounts on GAAP basis	\$ 39,782	\$ (604)	\$ 39,178	\$ 9,774	\$ 29,404	24.9 %
Innovative technology costs ⁽¹⁾	6,041	191	6,232	1,605	4,627	25.8
Life insurance proceeds and changes in cash surrender value	—	(1,503)	(1,503)	—	(1,503)	—
Tax benefit from vested RSUs ⁽³⁾	—	—	—	138	(138)	—
Non-GAAP amounts	\$ 45,823	\$ (1,916)	\$ 43,907	\$ 11,517	\$ 32,390	26.2 %

	Nine Months Ended September 30, 2020					
	Operating Income	Other Income (Costs)	Income Before Income Taxes	Income Tax Provision	Net Income	Tax Rate ⁽⁶⁾
Amounts on GAAP basis	\$ 68,026	\$ (5,729)	\$ 62,297	\$ 15,111	\$ 47,186	24.3 %
Innovative technology costs ⁽¹⁾	15,340	597	15,937	4,103	11,834	25.7
Nonunion pension expense, including settlement ⁽⁵⁾	—	89	89	23	66	25.8
Life insurance proceeds and changes in cash surrender value	—	(258)	(258)	—	(258)	—
Tax expense from vested RSUs ⁽³⁾	—	—	—	(541)	541	—
Non-GAAP amounts	\$ 83,366	\$ (5,301)	\$ 78,065	\$ 18,696	\$ 59,369	23.9 %

¹⁾ Represents costs associated with the freight handling pilot test program at ABF Freight.

²⁾ Transaction costs are associated with the previously announced acquisition of MoLo Solutions, LLC.

³⁾ The Company recognizes the tax impact for the vesting of share-based compensation resulting in excess tax expense (benefit).

⁴⁾ Gain relates to the sale of the labor services portion of the ArcBest segment's moving business in second quarter 2021.

⁵⁾ Represents pension settlement expense related to the Company's supplemental benefit plan.

⁶⁾ Tax rate for total "Amounts on GAAP basis" represents the effective tax rate. The tax effects of non-GAAP adjustments are calculated based on the statutory rate applicable to each item based on tax jurisdiction, unless the nature of the item requires the tax effect to be estimated by applying a specific tax treatment.

ARCBEST CORPORATION
RECONCILIATIONS OF GAAP TO NON-GAAP FINANCIAL MEASURES – Continued

Adjusted Earnings Before Interest, Taxes, Depreciation, and Amortization (Adjusted EBITDA)

Management uses Adjusted EBITDA as a key measure of performance and for business planning. The measure is particularly meaningful for analysis of operating performance because it excludes amortization of acquired intangibles and software of the Asset-Light businesses, which are significant expenses resulting from strategic decisions rather than core daily operations. Additionally, Adjusted EBITDA is a primary component of the financial covenants contained in our credit agreement. The calculation of Asset-Light Adjusted EBITDA as presented below begins with operating income (loss), as other income (costs), income taxes, and net income are reported at the consolidated level and not included in the operating segment financial information evaluated by management to make operating decisions.

	Three Months Ended September 30		Nine Months Ended September 30	
	2021	2020	2021	2020
(Unaudited) (\$ thousands)				
ArcBest Corporation - Consolidated Adjusted EBITDA				
Net Income	\$ 63,691	\$ 29,404	\$ 148,033	\$ 47,186
Interest and other related financing costs	2,072	2,860	6,774	9,185
Income tax provision	22,459	9,774	42,922	15,111
Depreciation and amortization	30,359	30,032	90,995	88,131
Amortization of share-based compensation	2,889	2,885	8,567	7,956
Amortization of net actuarial gains of benefit plans and pension settlement expense ⁽¹⁾	(135)	(148)	(404)	(352)
Transaction costs ⁽²⁾	1,607	—	1,607	—
Consolidated Adjusted EBITDA	\$ 122,942	\$ 74,807	\$ 298,494	\$ 167,217

¹⁾ The nine months ended September 30, 2020 includes pre-tax pension settlement expense of \$0.1 million related to the Company's supplemental benefit plan.

²⁾ Transaction costs are associated with the previously announced acquisition of MoLo Solutions, LLC.

	Three Months Ended September 30		Nine Months Ended September 30	
	2021	2020	2021	2020
(Unaudited) (\$ thousands)				
Asset-Light Adjusted EBITDA				
ArcBest				
Operating Income	\$ 10,182	\$ 4,831	\$ 33,574	\$ 4,725
Depreciation and amortization ⁽³⁾	2,352	2,413	7,104	7,332
Adjusted EBITDA	\$ 12,534	\$ 7,244	\$ 40,678	\$ 12,057
FleetNet				
Operating Income	\$ 1,269	\$ 987	\$ 3,430	\$ 2,809
Depreciation and amortization ⁽³⁾	413	411	1,241	1,204
Adjusted EBITDA	\$ 1,682	\$ 1,398	\$ 4,671	\$ 4,013
Total Asset-Light				
Operating Income	\$ 11,451	\$ 5,818	\$ 37,004	\$ 7,534
Depreciation and amortization ⁽³⁾	2,765	2,824	8,345	8,536
Adjusted EBITDA	\$ 14,216	\$ 8,642	\$ 45,349	\$ 16,070

³⁾ Depreciation and amortization includes amortization of intangibles associated with acquired businesses.

ARCBEST CORPORATION OPERATING STATISTICS

	Three Months Ended September 30			Nine Months Ended September 30		
	2021	2020	% Change	2021	2020	% Change
(Unaudited)						
Asset-Based						
Workdays	64.0	64.0		190.5	191.5	
Billed Revenue ⁽¹⁾ / CWT	\$ 41.79	\$ 35.69	17.1%	\$ 38.95	\$ 34.21	13.9%
Billed Revenue ⁽¹⁾ / Shipment	\$ 542.38	\$ 454.94	19.2%	\$ 511.43	\$ 435.96	17.3%
Shipments	1,249,645	1,242,943	0.5%	3,716,852	3,549,465	4.7%
Shipments / Day	19,526	19,421	0.5%	19,511	18,535	5.3%
Tonnage (Tons)	810,982	792,258	2.4%	2,440,214	2,261,919	7.9%
Tons / Day	12,672	12,379	2.4%	12,810	11,812	8.4%
Pounds / Shipment	1,298	1,275	1.8%	1,313	1,275	3.0%
Average Length of Haul (Miles)	1,098	1,096	0.2%	1,099	1,074	2.3%

¹⁾ Revenue for undelivered freight is deferred for financial statement purposes in accordance with the Asset-Based segment revenue recognition policy. Billed revenue used for calculating revenue per hundredweight measurements has not been adjusted for the portion of revenue deferred for financial statement purposes.

	Year Over Year % Change	
	Three Months Ended September 30, 2021	Nine Months Ended September 30, 2021
(Unaudited)		
ArcBest⁽²⁾		
Revenue / Shipment	27.0%	28.0%
Shipments / Day	9.7%	22.4%

²⁾ Statistical data related to managed transportation solutions transactions are not included in the presentation of operating statistics for the ArcBest segment.

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