



Shareowner Services
P.O. Box 64945
St. Paul, MN 55164-0945

Vote by Internet, Telephone or Mail 24 Hours a Day, 7 Days a Week

Your phone or Internet vote authorizes the named proxies to vote your shares in the same manner as if you marked, signed and returned your proxy card.



INTERNET/MOBILE – www.proxydocs.com/arcb
Use the Internet to vote your proxy until
11:59 p.m. (CT) on April 28, 2021.



PHONE – 1-866-883-3382
Use a touch-tone telephone to vote your proxy
until 11:59 p.m. (CT) on April 28, 2021.



MAIL – Mark, sign and date your proxy card and
return it in the postage-paid envelope provided,
if you received one.

**If you vote your proxy by Internet or by Telephone, you
do NOT need to mail back a Voting Instruction Card.**

⬇ Please detach here ⬇

The Board of Directors Recommends a Vote FOR all of the nominees listed in Proposal I and FOR Proposals II, III and IV.

I. Election of Directors:	01 Eduardo F. Conrado	02 Fredrik J. Eliasson	03 Stephen E. Gorman	04 Michael P. Hogan	05 Kathleen D. McElligott	06 Judy R. McReynolds	07 Craig E. Philip	08 Steven L. Spinner	09 Janice E. Stipp	<input type="checkbox"/> Vote FOR all nominees (except as marked)	<input type="checkbox"/> Vote WITHHELD from all nominees
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(Instructions: To withhold authority to vote for any indicated nominee,
write the number(s) of the nominee(s) in the box provided to the right.)

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|---|------------------------------|----------------------------------|----------------------------------|
| II. To approve, on an advisory basis, the compensation of the Company's Named Executive Officers. | <input type="checkbox"/> For | <input type="checkbox"/> Against | <input type="checkbox"/> Abstain |
| III. To approve the Second Amendment to the Amended and Restated Ownership Incentive Plan. | <input type="checkbox"/> For | <input type="checkbox"/> Against | <input type="checkbox"/> Abstain |
| IV. To ratify the appointment of Ernst & Young LLP as the Company's independent registered public accounting firm for fiscal year 2021. | <input type="checkbox"/> For | <input type="checkbox"/> Against | <input type="checkbox"/> Abstain |

THIS PROXY WHEN PROPERLY EXECUTED WILL BE VOTED AS DIRECTED OR, IF NO DIRECTION IS GIVEN, WILL BE VOTED FOR ALL OF THE NOMINEES LISTED IN PROPOSAL I AND FOR PROPOSALS II, III AND IV.

Address Change? Mark box, sign, and indicate changes below: ☐

Date _____

Signature(s) in Box

Please sign exactly as your name(s) appears on the Proxy. If held in joint tenancy, all persons should sign. Trustees, administrators, etc., should include title and authority. Corporations should provide full name of corporation and title of authorized officer signing the Proxy.

Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting:
The Notice, Proxy Statement and Annual Report are available at www.proxydocs.com/arcb.

ArcBest Corporation
ANNUAL MEETING OF STOCKHOLDERS
Thursday, April 29, 2021
8:00 a.m. CDT

**Our Annual Meeting will be held live via the Internet –
please visit www.proxydocs.com/arcb for more details.**

ArcBest Corporation
8401 McClure Drive
Fort Smith, Arkansas 72916

proxy

This Proxy is solicited by the Board of Directors for use at the Annual Meeting on April 29, 2021.

Each of Michael R. Johns and Judy R. McReynolds, with the power of substitution and revocation, is hereby authorized to represent the undersigned, with all powers which the undersigned would possess if personally present, to vote all shares the undersigned is entitled to vote at the Annual Meeting of Stockholders of ArcBest Corporation to be held virtually at www.proxydocs.com/arcb, at 8:00 a.m. CDT on Thursday, April 29, 2021, and at any adjournments or postponements of that meeting, as set forth below, and in their discretion upon any other business that may properly come before the meeting.

You are encouraged to specify your vote by marking the appropriate box ON THE REVERSE SIDE but you need not mark any box if you wish to vote in accordance with the Board of Directors' recommendations, which are FOR all of the nominees listed in Proposal I and FOR Proposals II, III and IV. The proxies cannot vote your shares unless you sign and return this card. Any Proxy may be revoked at any time prior to the voting thereof.

Any Proxy, when properly granted, will be voted in the manner directed and will authorize the proxies to take any action in their discretion upon other matters that may properly come before the meeting. If no direction is made, your Proxy will be voted in accordance with the recommendations of the Board of Directors.

See reverse for voting instructions.